Carmen Payne-Mann

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EDUCATION

University of Southern California Doctor of Philosophy, Leventhal School of Accounting.

Florida State University

Master of Accounting.

• GPA: 4.00/4.00

Brigham Young University

Bachelor of Science, Accounting – Ph.D. Prep Emphasis.

• GPA: 4.00/4.00 (*summa cum laude*).

RESEARCH INTERESTS

Corporate and Investor Disclosure; Institutional Investors' Decision Making; Capital Markets; Financial Reporting Misconduct.

ACADEMIC RESEARCH

Working Papers:

"Activist Investors and Late Filings: The Benefits of Tardiness," March 2025 (dissertation).

ABSTRACT: Investors with 5% or more of a firm's outstanding shares who intend to influence the control of the company are required to disclose their position on a Schedule 13D within 10 days of reaching the 5% ownership threshold. Despite this, over 10% of 13Ds are filed late—representing about \$32 billion in investment—with minimal enforcement action from the SEC. I predict that investors opportunistically file Schedule 13Ds late to build larger ownership positions at a lower price and find evidence consistent with this prediction. Specifically, I find that late filers obtain larger ownership stakes while reducing pre-filing price impact (especially in illiquid stocks). Additionally, I find that late 13D filings harm other market participants by hindering price discovery and increasing information asymmetry post investment. These results raise concerns about whether the SEC's recently shortened 13D filing timeline will lead to more timely filings as investors can file late without repercussions.

"An Explanation of Path Analysis and Recommendations for Best Practice," February 2025 (with Clive Lennox).

1st round revise and resubmit.

ABSTRACT: Path analysis has become increasingly popular in the accounting literature, but many studies do not show a deep understanding of how path analysis works or the assumptions on which it relies. In this paper, we explain the similarities and differences between path analysis, ordinary least squares (OLS), and instrumental variable estimation (IV). We then identify two problems with the way path analysis is used. First, studies typically use path analysis to disentangle direct and indirect causal effects. However, such studies often use an endogenous mediator variable and assume away endogeneity by imposing the unrealistic assumption of uncorrelated errors. Second, many studies do not explicitly state their key assumptions, including the assumption of uncorrelated errors. This

Los Angeles, CA August 2021 – May 2026

> Tallahassee, FL August 2021

> > Provo, UT August 2020

practice makes it difficult for a reader to determine whether endogeneity is being assumed away or necessary steps are being taken to address the problem. We conclude with several recommendations to improve the implementation of path analysis.

"Potential Activists and the Threat of Public Campaigns," December 2024 (with Lorien Stice-Lawrence and Yu Ting Forester Wong).

ABSTRACT: Prior literature and practitioners often categorize blockholder positions as either activist or passive based on whether the investor files a Schedule 13D or 13G, respectively. We argue that many 13G—or so-called "passive"—investors are better described as "potential activists." We propose a new, yet simple, method to identify potential activists as those with a history of activist stakes in other companies. This measure allows us to provide the first empirical evidence in support of a relatively new governance mechanism: the threat of public campaigns. We demonstrate certain 13G investors' activist inclinations by showing that they are more likely to subsequently switch to an explicitly activist position and have significantly more in-person interactions with firms than nonactivist investors. We find significant returns to this strategy with potential activists earning significantly higher short- and long-run returns relative to non-activist investors but lower returns than activist (13D) investors. This supports the notion that potential activists follow a "middle path" by engaging with firms behind the scenes to enact value-enhancing changes while avoiding more costly public fights. While visible activist campaigns are relatively rare, the threat of activism appears to occur relatively frequently. Our results provide insight into a major mechanism by which investors influence firm decisions.

"Intangible Asset Specificity," (with Richard Sloan).

TEACHING EXPERIENCE	
University of Southern California	
Introduction to Financial Accounting – Instructor	2024
MBA Financial Statement Analysis – Teaching Assistant	
Undergraduate Introduction to Financial Accounting – Teaching Assistant MBA Financial Statement Analysis – Teaching Assistant	2023
Florida State University	2021
Introduction to Managerial Accounting – Teaching Assistant	
Brigham Young University	2019 - 2020
Introduction to Impact Investing – Guest Lecturer	
OTHER EXPERIENCE	
Updated Accounting and Auditing Enforcement Releases dataset (for Patricia Dechow)	2022
Research Assistant at Florida State University (for Miles Romney and Spencer Pierce)	2020 - 2021
Research Assistant at Brigham Young University (for Abigail Allen)	2019 - 2020
Data Manager for COVR Care (startup company)	2018 - 2019
BYU Ballard Center Social Innovations Impact Investing Student Leader	2017 - 2019
ACADEMIC HONORS & AWARDS	
Dissertation Completion Fund Recipient, USC Marshall School of Business	2024
Marshall School Dean's Fellowship, USC Marshall School of Business	2023 - 2024
Doctoral Fellowship, USC Marshall School of Business	2021 - 2023

Graduate Assistant Fellowship, Florida State University College of Business GMAT Score: 740 (97 th percentile) Marriott School of Business & School of Accountancy Scholarship Karl G. Maeser Academic Scholarship BYU Academic Achievement Full-Tuition Scholarship BYU Dean's List 1 st place winner of Venture Capital Investment Competition – UNC National Finals 1 st place winner of Venture Capital Investment Competition – Silicon Valley Regional Phi Kappa Phi Member/Inductee Phi Eta Sigma Member/Inductee Honorable Mention in <i>Creative Communications</i> National Writing Competition	$\begin{array}{r} 2020-2021\\ 2020\\ 2020\\ 2019-2020\\ 2016-2020\\ 2016-2020\\ 2019\\ 2019\\ 2019\\ 2018\\ 2017\\ 2016\\ \end{array}$
PROFESSIONAL ACTIVITIES	
Reviewer for: The Accounting Review Review of Accounting Studies American Accounting Association	2023 – present 2023 – present 2022 – present
Other Service	
Phi Kappa Phi Service Projects Volunteer	2018 - 2021
Diversity and inclusion teacher training	2020
Marriott Woman in the School of Accountancy Leadership Committee	2019 - 2020
Phi Eta Sigma Annual Project Volunteer	2016 - 2020
CONFERENCE ATTENDANCE	
AAA FARS Midyear, AAA Western Region Doctoral & Faculty Interchange (presenter), Southern California Accounting Research Forum (moderator)	2025
AAA Annual Meeting (discussant & moderator), BYU Accounting Research Symposium (presenter)	2024
Bauer Accounting Research Symposium, BYU Accounting Research Symposium, Southern California Accounting Research Forum (moderator), AAA Western Region Doctoral & Faculty Interchange (presenter), and Journal of Accounting and Economics Conference	2023
BYU Accounting Research Symposium, University of Illinois Symposium on Audit Research, and Conference on Emerging Technologies in Accounting and Financial Economics (CETAFE)	2022
Review of Accounting Studies (RAST) Conference	2021
BYU Accounting Research Symposium	2020
BYU Accounting Research Symposium	2019