BRITTINGHAM SOCIAL ENTERPRISE LAB

Fostering the next generation of enlightened, responsible business leaders and social entrepreneurs

BRITTINGHAM LAB SOCIAL ENTERPRISE LAB

The Brittingham Social Enterprise Lab (BSEL) is a Center of Excellence at the USC Marshall School of Business that equips students, faculty, and staff with the business skills and resources to develop market-based solutions to the wicked problems of the 21st century. Through education, community building, research, and professional development, the Brittingham Lab serves as the hub for social entrepreneurial efforts at the university.

We are dedicated to fostering the next generation of enlightened, responsible business leaders and social entrepreneurs.

SIGNATURE PROGRAMS

- M.S. in Social Entrepreneurship
- MBA Society and Business Fellowship
- Undergraduate Scholars Mentorship Program
- Senior Fellows Program
- Leading research initiative and conference
- Jacobson Family Sustainable Impact Lecture Series

- Warren Bennis Scholars Program
- Social Entrepreneur-in-Residence
- Social Venture Coaching Competition
- Marshall Equity Innovation Fund
- Undergraduate Minor in Social Entrepreneurship
- Social Innovation Design Lab



ABOUT THE BRITTINGHAM LAB

OUR JOURNEY

Founded by Professor Adlai Wertman in 2008 and named in 2014 through a gift from the Brittingham Family Foundation, the Brittingham Lab provides students across the university with a foundation in the context and practice of social entrepreneurship. As part of USC's extensive startup ecosystem, we have developed a wide range of resources to support students, faculty, and alumni in the creation and growth of impactful social enterprises: interdisciplinary partnerships, business plan competitions, and a Social Entrepreneur-in-Residence. Additionally, our research initiative has widely influenced the development and evaluation of the social entrepreneurship field.



OUR WORK

The Lab provides opportunities for USC students, faculty, and other individuals to use business principles to solve world problems. Through education, programs, events, and career development, we inspire the next generation of enlightened business leaders and social entrepreneurs.



HISTORY OF THE BRITTINGHAM LAB

Marshall establishes Society and Business Lab with \$1 million gift from the Salesforce.com Foundation and a \$300k gift from the Lord Foundation	2008	•	2009	MBA Society and Business Fellows Program launches
Undergraduate Scholars Mentoring Program launches	2010	•		
Founding Director Adlai Wertman	2012	•	2011	Lab introduces undergraduate minor in social entrepreneurship
wins USC Mellon Mentoring Award \$5 million gift from the Brittingham Family Foundation endows the Lab	2012	•	2013	Grants from USC Provost and VentureWell fund creation of social innovation design course
Creation of Master of Science in Social Entrepreneurship	2014		2015	Lab expands team to seven professionals
Gift from USC trustee David C. Bohnett establishes permanent Chair in Social Entrepreneurship,	2016			Lab appoints first Social Entrepreneur-in-Residence
awarded to Professor Wertman The Jacobson family endows the			2017	Narayan Family endows research directorship, awarded to Dr. Kickul
Lab's sustainable impact lecture series	2018			In partnership with the Rose Hills Foundation and the Specialty
Inaugural Warren Bennis Scholars Program cohort graduates			2019	Family Foundation, the Lab launches the inaugural Social Venture Competition
Executive Director Abby Fifer Mandell wins Academy of Management Innovation in Entrepreneurship Pedagogy Award		•		

OUR PROGRAMS

Through fellowships, mentoring, and support for student organizations, the Brittingham Lab prepares the next generation of business leaders to tackle the world's biggest social challenges.

We offer an undergraduate minor in Social Entrepreneurship, a graduate certificate in sustainability and business, an MBA concentration in sustainability and business, and a Master of Science in Social Entrepreneurship (MSSE). The one-year MSSE provides students the essential business and entrepreneurship skills to make an impact in issue areas such as poverty alleviation, health care, gender equity, education and sustainability.

Cocurricular programs such as the BSEL Undergraduate Scholars Mentorship Program and MBA Society and Business Fellowship provide focused, cohort-based support for students committed to pursuing careers in social impact. The Lab also engages with the greater community through competitions and collaborations with social enterprises across the globe.

The Jacobson Family Sustainable Impact Lecture Series

Throughout the academic year, the Brittingham Social Enterprise Lab hosts monthly lectures featuring leaders in the social impact space. Students meet and learn from successful social entrepreneurs and social impact professionals tackling various issues, including homelessness, food insecurity, sustainability and more. These free events are open to the USC community, and lunch is provided.





STRATEGIC IMPACT

COURSEWORK

Affiliated faculty of the Brittingham Lab teach undergraduate and graduate courses in social entrepreneurship, impact investing, human-centered design, marketing management, and venture initiation. USC undergraduates have the option to minor in social entrepreneurship.

To prepare graduate students to play effective leadership roles in this expanding arena, we offer the Master of Science in Social Entrepreneurship, as well as a graduate certificate in sustainability and business. The certificate prepares students to shape solutions to social and environmental sustainability challenges, both from within and from outside the business sector.

ENTREPRENEURIAL SUPPORT

Established to find sustainable solutions to the most pressuring social needs in Los Angeles, the Social Venture Coaching Competition (SVCC) offers the opportunity for USC-affiliated teams to receive six weeks of business development coaching and \$100,000 in investment capital, making it one of the largest cash prize competitions at USC.

Every year, the Brittingham Lab also appoints a social entrepreneur to serve as Social Entrepreneur-in-Residence, providing career and venture guidance to current USC students and alumni.

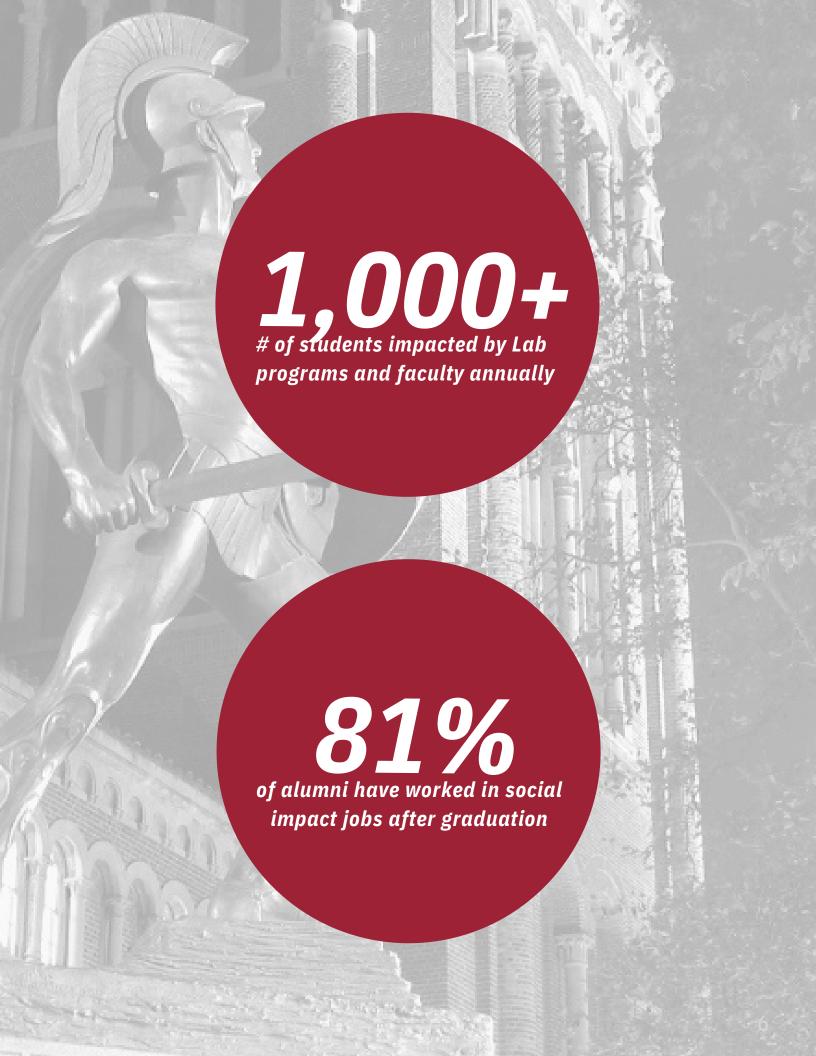
CARFER DEVELOPMENT

The Brittingham Lab provides mentoring and career counseling for students pursuing social impact roles, as well as subsidies for students interning at nonprofit social enterprises.

"My experiences with BSEL opened my eyes to a huge array of non-traditional career paths and allowed me to reflect holistically on how I hope to spend my time after graduation. I now feel confident in my goal to address educational inequity through my career. The Scholars Program introduced me to some of the most thoughtful people I've ever met. Along with the perspective I gained in the Social Innovation Design Lab course, these individuals continuously remind me to cultivate empathy and curiosity in my daily life."



Hannah Fahsholtz BSEL Scholar ('18)



MASTER OF SCIENCE IN SOCIAL ENTREPRENEURSHIP

"The first and only of its kind at a business school"

The Master of Science in Social Entrepreneurship (MSSE) gives students the opportunity to gain business and entrepreneurship skills within a unique framework, combining both financial and social missions. The first program of its kind at a business school in the United States, the MSSE teaches students how to develop income-generating enterprises that create and sustain social value. Graduates are prepared to make an impact and find solutions to society's most challenging and pressing issues.







challenges.

Whether for-profit or nonprofit, enterprises that balance social missions with financial missions can offer innovative antidotes to problems in education, health care, poverty, gender and racial equity, and more. Social entrepreneurs are designing and managing these impact organizations. As new companies, products and services are being designed to solve social challenges, and traditional companies are embracing environmental, social and governance responsibilities, they join the traditional nonprofit earnedincome programs as market-driven

Through the Master of Science in Social Entrepreneurship program at the Marshall School of Business, students experience a business education geared to the unique aspects of social impact. MSSE graduates are uniquely prepared to embark on meaningful careers that attack the most pressing global

Master of Science in Social Entrepreneurship

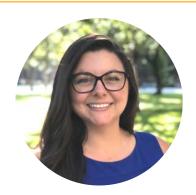
280
MSSE graduates

28
countries represented in MSSE

45
MSSE graduates have founded social enterprises

42%
first-generation and/or under-represented students

MBA SOCIETY AND BUSINESS FELLOWSHIP



Stephanie Van Sickel MBA Fellow ('20)

"My experience as an MBA
Fellow was pivotal to my time
at Marshall, providing me
with the community,
guidance, inspiration and
support to continue to pursue
social impact work. The
cohorts of past and present
MBA Fellows have become a
family of socially-minded,
impressive professionals whom
I can always turn to for
advice, inspiration, or help."

The MBA Society and Business Fellowship is a selective opportunity for a small cadre of MBA and MBA.PM students earning a business degree to pursue careers in poverty alleviation, homelessness, education, global health and more. This program aims to foster a space for MBAs to build a network of purpose-driven individuals, as well as explore career opportunities that combine their business education with their values and purpose.

Over the course of the academic year, MBA Fellows receive:

- Monthly cohort meetings with likeminded students and networking relationships with alumni and professionals who share their values.
- Targeted guidance and counseling for summer internships and full-time employment.
- Exclusive opportunities to meet with industry leaders and exposure to best practices in social entrepreneurship.
- Funding for professional development.



MBA Society and Business Fellowship

BB MBA Fellows to date

87%
of MBA Fellows have
worked in social impact
jobs after graduation

MBA Fellows have founded social enterprises after graduation

annual MBA Fellows alumni retreats

BSEL UNDERGRADUATE SCHOLARS MENTORSHIP PROGRAM

The Brittingham Social Enterprise Lab Undergraduate Scholars
Mentorship Program is a highly selective nine-month mentoring and skillsbuilding experience for a group of rising juniors and seniors who are engaged and
committed to pursuing careers in social impact. Throughout the academic year,
Scholars are mentored by high-level social impact professionals (called Senior
Fellows) to gain insight to a variety of social impact roles, issue areas, and
organizations. Concurrently, Scholars meet monthly as a cohort to reflect on their
identity, values, and reasons for pursuing impact careers, as well as adopt tools
to help them navigate a "life of impact" after graduation.

BSEL Undergraduate Scholars:

Think broadly about the "wicked problems" facing the world and see themselves as agents of change in responding to these problems. Engage with their communities in meaningful ways.

Enjoy learning from other people, Alvin Makori especially those who have different BSEL Scholar ('21)

life experiences.

"The BSEL Scholars Program
Pursue opportunities for selfhas granted me the opportunity
reflection and growth
to clarify my career vision
through extensive mentorship

In addition to receiving mentorship from and lively discussions with my facility conor fellows, Scholars receive fellow conor members, Scholars receive fellow conor members, Scholars receive fargeted career advising from BSEL recommend this program to faculty and staff. Professional and anyone who recognizes social personal development workshops inequities and will work facilitated during cohort meetings help brelessly to combat them. Scholars foster competence and leadership skills relevant to social impact careers. Most importantly, Scholars gain access to the extensive BSEL student, alumni and professional network, and membership to a cohort of like-minded peers who share values.





Undergraduate Scholars Mentorship Program

121
Scholars to date

88%
of Scholars have worked
in social impact jobs
after graduation

700+
mentoring meetings
with Senior Fellows

Scholars have founded social enterprises after graduation

RESEARCH INITIATIVE AND SOCIAL ENTREPRENEURSHIP CONFERENCE

In 2016 the Brittingham Lab launched its Research Initiative, founded with the recruitment of Dr. Jill Kickul, the pre-eminent scholar in social entrepreneurship. Her arrival allowed the Lab to secure an endowment gift naming the Narayan Family Research Directorship in Social Entrepreneurship. Dr. Kickul, co-author of the seminal textbook "Understanding Social Entrepreneurship: The Relentless Pursuit of Mission in an Ever-Changing World," has published over 100 papers in peer-reviewed journals.



Students from around the world, including five visiting PhD Scholars, have participated in the BSEL's Research Initiative. MSSE students also work as research assistants, exposing them to

The BSEL Research Initiative also supports several of our courses in social enterprise feasibility and implementation. Serving both the academic and practitioner communities, along with our own Marshall students, the Brittingham Lab is making its mark as a leading source of social



Annual Conference on Social Entrepreneurship

Since 2016, the annual Social Entrepreneurship Conference — the largest academic gathering in the field — has convened scholars, practitioners, and students from around the world to share research and best practices in topics such as social entrepreneurship innovation, sustainability, and impact on global communities.

Social Entrepreneurship Research Initiative

100+
publications in peerreviewed journals

12,000+

250
attendees at 2020
Social Entrepreneurship
Conference

5
visiting PhD Scholars

SOCIAL VENTURE COACHING COMPETITION

Established to support sustainable business solutions to the most pressing social needs in Los Angeles, the Social Venture Coaching Competition (SVCC) offers the opportunity for USC-affiliated teams to receive six weeks of business development coaching and \$100,000 in capital. Funded by The Rose Hills Foundation and now in its third year, the competition develops ideas that respond to issues such as health care, housing, employment and education inequity, access to financial services, mental health resources, food and nutrition, environmental sustainability, criminal justice and mass incarceration, racial equity, LGBTO inclusion, and more.

A panel comprising Marshall faculty and staff, industry professionals, and advisers select 20 teams to participate in coaching based on: clarity and strength of the idea, social impact, novelty of the idea, market opportunity, financial viability, capacity of the team to grow from coaching, and intention and likelihood of the team pursuing the idea afterward. These 20 teams receive coaching on customer segmentation, value proposition, Justin Intal

marketing and distribution channels, revenue Co-founder, Forage

streams, human-centered design, and SVCC opened up a network pitching and storytelling. At the conclusion of my team and I never

the coaching period, approximately six teams expected. The entrepreneurs are selected to pitch live to funders, and partners around you

investors, and social impact professionals, challenge you to be better.
and compete for \$100,000 in startup capital.

To be pressure-tested ás an

Winning teams receive additional support and entrepreneur, there is

guidance from the Brittingham Social







Social Venture Coaching Competition

180+
applications

\$225K
awarded in startup
capital to date

BSEL community members engaged in judging in 2020

10
schools at USC
represented in 2020
applications

WARREN BENNIS SCHOLARS PROGRAM

The Warren Bennis Scholars Program is a university-wide initiative offered by the Office of the Provost through the Brittingham Social Enterprise Lab at the USC Marshall School of Business. Each year, 20 students across academic disciplines are selected at the end of their sophomore year to participate in the two-year leadership program, where they receive leadership training in and out of the classroom.

As Warren Bennis Scholars, students receive:

- A one-unit honors colloquium per semester during junior and senior year.
- Guest lectures and skills-building workshops from some of the most diverse top leaders and leadership development experts.
- Developmental coaching and mentoring with program staff and faculty.
 - Networking and internship opportunities within our wide network of connections.









Asia Castro
Bennis Scholar ('21)

"Bennis has helped me develop my leadership style: I am more self-aware, intentional and compassionate in my actions, and the support I've received from all sides has been absolutely phenomenal."

Warren Bennis Scholars Program



16

post-graduate
Fellowships*

graduate programs, including medical, law and Ph.D.

current Bennis Scholars

^{*}Fellowships include Fulbright, Marshall, Schwarzman, Boren and others.

BSEL Advisory Board

Scott Brittingham Lauren Campbell Sally Lee Chan Mark Cirilli Jenna Greene Dale Harbour-Day Libby Jacobson Vince Lazalde Michael Lizárraga Jerry Marcil Sean Mendy Paul Moore Martin Muoto Julie Lytle Nesbit Daniel Powell Maura Rampolla Rob Shepherd Anna Silverman Mark Spears Chad Tew Mike Walker Jeff Weiss Kenya Cox Williams Elena Zager



BSEL Faculty and Staff

Adlai Wertman

David C. Bohnett Chair in Social Entrepreneurship Founding Director, USC Brittingham Social Enterprise Lab Academic Director, Master of Science in Social Entrepreneurship Academic Director, Warren Bennis Scholars Program

Abby Fifer Mandell

Executive Director, USC Brittingham Social Enterprise Lab Adjunct Lecturer in Entrepreneurship

Dr. Jill Kickul

Narayan Family Research Director in Social Entrepreneurship Professor of Clinical Entrepreneurship

Michelle Chow

Associate Director, Student Programs

JJ Lee

Program Director, Master of Science in Social Entrepreneurship

Marelle Berry

Program Specialist

Robin Williamson

Administrative Assistant



marshall.usc.edu/bsel



USCBSEL



uscbrittinghamlab



